



Request for Proposal (RFP)

For: Intersection Review – Anti-Racism Consultant

Date: 9 November 2021

1 Overview of the British Council

1.1 The British Council builds connections, understanding and trust between people in the UK and other countries through arts and culture, education and the English language. We help young people to gain the skills, confidence and connections they are looking for to realise their potential and to participate in strong and inclusive communities. We support them to learn English, to get a high-quality education and to gain internationally recognised qualifications. Our work in arts and culture stimulates creative expression and exchange and nurtures creative enterprise.

1.2 We connect the best of the UK with the world and the best of the world with the UK. These connections lead to an understanding of each other's strengths and of the challenges and values that we share. This builds trust between people in the UK and other nations which endures even when official relations may be strained.

1.3 We work on the ground in more than 100 countries. In 2019-20 we connected with 80 million people directly and with 791 million people overall, including online and through our broadcasts and publications. Founded in 1934, we are a UK charity governed by Royal Charter and a UK public body. Further information can be viewed at www.britishcouncil.org.

2 Introduction and Background to the Project / Programme

2.1 This review has been commissioned to assess how equality, diversity and inclusion (EDI), (especially our organisational priorities of disability, gender and anti-racism), is integrated into the British Council's programme work. Specifically, we want to identify the strengths, gaps and opportunities for improvement, with a particular focus on looking at how **learning** from East Asia can inform future approaches to programme development, design, delivery and monitoring, evaluation and learning.

Context

East Asia has already taken some significant steps to meeting these priorities. The region is already delivering a number of programmes which are tackling a wide range of equality areas, including gender, disability, age and sexual orientation. This includes programmes through Overseas Development

Assistance funding (ODA) allocated to the British Council by the UK Government, as well as programmes that British Council manages on behalf of a range of clients and other funders. This requires British Council to ensure that our programmes address any specific equality, diversity and inclusion considerations for clients and for other organisations in the countries in which we work. The British Council East Asia Region Cultural Engagement team has set up a Regional Equality, Diversity and Inclusion working group to progress EDI in programmes, products and services. Some work has already been undertaken in the area of gender equality; namely, in 2020, the region piloted a gender programme audit and regional colleagues undertook gender equality in programmes training to build their own capacity. Both of these activities indicated that further support is needed to improve staff capacity and confidence to address gender and equality more broadly through programming.

Organisational priorities

The British Council's [Equality Policy](#) and [Equality, Diversity and Inclusion Strategy](#) set out the organisation's overall approach to mainstreaming equality, diversity and inclusion into all areas of the British Council's organisational culture and into our programmes, products and services. The EDI approach prioritises seven areas; namely, gender, disability, ethnicity/race, religion/belief, age, sexual orientation and socio-economic background (as a cross-cutting theme).

This Equality Review should consider the British Council East Asia [Cultural Engagement](#) Business Unit's work (which comprises of education, arts and English for education systems) in relation to three equality characteristics in particular- from an individual, and where possible inter-sectional lens. The equality areas relate to gender equality and women and girl's empowerment, to disability equality through disabled people's inclusion and to anti-racism through the inclusion of minority ethnic groups and in addressing systemic barriers

The British Council's [Gender Equality approach in programming](#) is set out in its theory of change. Our commitments in Disability in programming are set out in the [Global Disability Summit commitments](#). The reviewer may wish to consider using the British Council's Gender Equality theory of change as a framework to consider disability equality through disabled people's inclusion, or propose an alternative framework. Particular attention should be paid to the British Council [Race Equality through Anti-Racism Guide](#) to inform the approach to understanding how racisms manifest differently in particular contexts and to reviewing anti-racism. The reviewer is asked to consider a range of thinking around de-coloniality and decolonisation in an East Asia context, keeping in mind the particular historical and contemporary relationships with the UK in the East Asia region and how British Council and international donors/funders might be perceived.

This is the first time that the organisation has taken this intersectional approach to equalities programming and will serve as a baseline of where we are (with a view to rolling out to other regions in the future). Through the review we aim to surface learning and recommendations to:

- Improve the quality of our programming to progress equality, diversity and inclusion outcomes

- Better understand how we can strengthen programme processes and practices in Cultural Engagement
- Enhance the skills, knowledge and experiences in EDI amongst staff
- Consider any barriers and constraints experienced by colleagues.
- Provide practical recommendations, tools and methodologies that teams can use to integrate equality and improve regional learning and development

The review will look at a number of projects through primary data (interviews with stakeholders and staff and current examples of work) and through secondary data (progress reports, donor reports, project plans, research commissioned by British Council). Some limited interviews with programme leads may also be carried out. The idea is for both of these functions to provide a snapshot of where we are currently, from which recommendations and practical tools can be developed.

The programmes for the first part of the review including primary data are:

- Going Global Partnerships, (South East Asia,) – an EDI consultant has already been appointed to review these programmes, therefore, some engagement with that person before or after they complete their report may also be required
- Sone Sie, Myanmar, GPF but Foreign, Commonwealth and Development Office (FCDO) funded
- Connections Through Culture (CTC) – CTC in South East Asia, ASEAN Partners Association of South East Asian Nations)

The programmes for the second part of the review, using mainly secondary data are:

- Disability Arts
- Premier Skills Indonesia
- Towards Results in Education and English (TREE) – a substantive gender exercise was completed with this project in FY20/21
- Support to Higher Education in the ASEAN Region (EU SHARE)

3 Proposal Conditions and Contractual Requirements

This section of the RFP sets out the British Council's contracting requirements, general policy requirements, and the general conditions relating to this procurement process ("**Procurement Process**").

3.1 Contracting requirements

3.1.1 Contracting authority: the British Council which includes any other companies and organisations that control or are controlled by the British Council from time to time (see: <http://www.britishcouncil.org/organisation/structure/status>).

3.1.2 Delivery location for goods and/or services: for consultancy services to be conducted in a number of countries within East Asia.

3.1.3 Duration: The consultant will be expected to deliver 10 days' work between November 2021 and March 2022, working closely with the Lead Consultant (Gender) and the Associate Consultant (Gender and EDI). The consultancy may be extended based on agreement with the British Council. The length of possible extension will be agreed with the British Council in the event that such an extension is needed.

3.1.4 Contractual terms: As set out at Annex 1 (*Terms and Conditions of Contract*) ("**Contract**"). By submitting a Proposal, you are agreeing to be bound by the terms of this RFP and the Contract without further negotiation or amendment. Once the Contract is awarded, there will be no changes allowed to the Contract (except in accordance with the provisions of the Contract). Any clarification questions in relation to any aspect of this Procurement Process and the associated documentation should be submitted in accordance with the process set out in paragraph 12 (*Clarification Requests*). Only changes which relate to the correction of ambiguity or manifest error in relation to the terms of the Contract will be considered and, if necessary, the British Council may, when issuing its response to clarification questions, reissue Annex 1 to reflect such changes. Any proposed amendments received from a potential supplier as part of its Proposal shall entitle the British Council to reject that Proposal and to disqualify that potential supplier from this Procurement Process.

3.2 General Policy Requirements

3.2.1 By submitting a Proposal, you confirm that you will, and that you will ensure that any consortium members and/or subcontractors will, comply with all applicable laws, codes of practice, statutory guidance and applicable British Council policies relevant to the goods and/or services being supplied. All relevant British Council policies that suppliers are expected to comply with can be found on the British Council website (<https://www.britishcouncil.org/organisation/transparency/policies>).

3.3 General Proposal conditions ("Proposal Conditions")

3.3.1 Application of these Proposal Conditions – In participating in this Procurement Process and/or by submitting a Proposal it will be implied that you accept and will be bound by all the provisions of this RFP and its Annexes. Accordingly, Proposals should be made on the basis of and strictly in accordance with the requirements of this RFP.

3.3.2 Third party verifications – Your Proposal is submitted on the basis that you consent to the British Council carrying out all necessary actions to verify the information that you have provided, and the analysis of your Proposal being undertaken by one or more third parties commissioned by the British Council for such purposes.

3.3.3 Information provided to potential suppliers – Information that is supplied as part of this Procurement Process is supplied in good faith. The information contained in the RFP and the supporting documents and in any related written or oral communication is believed to be correct at the time of issue. No liability (save for fraudulent misrepresentation) is accepted for its accuracy, adequacy or completeness and no warranty is given as such.

3.3.4 Potential suppliers to make their own enquires – You are responsible for analysing and reviewing all information provided to you as part of this Procurement Process and for forming your own opinions and seeking advice as you consider appropriate. The clarification process set out in paragraph 12 should be used for any queries in relation to this Procurement Process.

3.3.5 Amendments to the RFP – At any time prior to the Response Deadline, the British Council may amend the RFP and if appropriate, the Response Deadline shall, at the discretion of the British Council, be extended.

3.3.6 Compliance of Proposal – Any goods and/or services offered should be on the basis of and strictly in accordance with the RFP (including, without limitation, any specification of the British Council's requirements, these Proposal Conditions and the Contract) and all other documents and any clarifications or updates issued by the British Council as part of this Procurement Process.

3.3.7 Compliance with the terms of the Contract – The successful supplier must comply with the Contract as set out in Annex 1 without any amendment (save as described in paragraph 3.1.4). .

3.3.8 Format of Proposal – Proposals must comprise the relevant documents as detailed by the British Council in Annex 2 (Supplier Proposal) completed in accordance with relevant all instructions. Any documents requested by the British Council must be completed in full. It is important that you read the RFP carefully before completing and submitting your Proposal.

3.3.9 Modifications to Proposals once submitted – You may modify your Proposal prior to the Response Deadline by giving written notice to the British Council. Any modification should be clear and submitted as a completely new Proposal in accordance with Annex 2 (Supplier Proposal) and these Proposal Conditions.

3.3.10 Disqualification – If you breach these Proposal Conditions, if there are any errors, omissions or material adverse changes relating to any information supplied by you at any stage in this Procurement Process, if any other circumstances set out in this RFP, and/or in any supporting documents, entitling the British Council to reject a Proposal apply and/or if you or your appointed advisers attempt:

- to inappropriately influence this Procurement Process or fix or set the price for goods or services;
- to enter into an arrangement with any other party that such party shall refrain from submitting a Proposal;
- to enter into any arrangement with any other party (other than another party that forms part of your consortium bid or is your proposed sub-contractor) as to the prices submitted;
- to collude in any other way;
- to engage in direct or indirect bribery or canvassing by you or your appointed advisers in relation to this Procurement Process; or

- to obtain information from any of the employees, agents or advisors of the British Council concerning this Procurement Process (other than as set out in these Proposal Conditions) or from another potential supplier or another Proposal,

the British Council shall be entitled to reject your Proposal in full and to disqualify you from this Procurement Process. Subject to paragraph 3.3.1 below, by participating in this Procurement Process you accept that the British Council shall have no liability to a disqualified potential supplier in these circumstances.

3.3.11 Proposal costs – You are responsible for obtaining all information necessary for preparation of your Proposal and for all costs and expenses incurred in preparation of the Proposal. Subject paragraph 3.3.15, you accept by your participation in this Procurement Process, including without limitation the submission of a Proposal, that you will not be entitled to claim from the British Council any costs, expenses or liabilities that you may incur in submitting a Proposal irrespective of whether or not your Proposal is successful.

3.3.12 Rights to cancel or vary this Procurement Process – Nothing in this Procurement Process will bind the British Council to enter into any contractual or other arrangement with you or any other potential supplier. It is intended that the remainder of this Procurement Process will take place in accordance with the provisions of this RFP, but the British Council reserves the right to terminate, amend or vary (to include, without limitation, in relation to any timescales or deadlines) this Procurement Process by notice in writing. Subject to paragraph 3.3.15, the British will have no liability for any losses, costs or expenses you incur as a result of such actions.

3.3.13 Consortium Members and sub-contractors – It is your responsibility to ensure that any staff, consortium members, sub-contractors and advisers abide by these Proposal Conditions and the requirements of this RFP.

3.3.14 Liability – Nothing in these Proposal Conditions is intended to exclude or limit the liability of the British Council in relation to fraud or in other circumstances where the British Council's liability may not be limited under any applicable law.

4 Confidentiality and Information Governance

4.1 All information supplied to you by the British Council, including this RFP and all other documents relating to this Procurement Process, either in writing or orally, must be treated in confidence and not disclosed to any third party (save to your professional advisers, consortium members and/or sub-contractors strictly for the purposes only of helping you to participate in this Procurement Process and/or prepare your Proposal) unless the information is already in the public domain or is required to be disclosed under any applicable laws.

4.2 You shall not disclose, copy or reproduce any of the information supplied to you as part of this Procurement Process other than for the purposes of preparing and submitting a Proposal. There must be

no publicity by you regarding the Procurement Process or the future award of any contract unless the British Council has given express written consent to the relevant communication.

4.3 The British Council reserves the right to disclose all documents relating to this Procurement Process, including without limitation your Proposal, to any employee, third party agent, adviser or other third party involved in the Procurement Process in support of, and/or in collaboration with, the British Council. The British Council further reserves the right to publish the Contract once awarded and/or disclose information in connection with supplier performance under the Contract in accordance with any public sector transparency policies (as referred to below). By participating in this Procurement Process, you agree to such disclosure and/or publication by the British Council in accordance with such rights reserved by it under this paragraph.

4.4 The Freedom of Information Act 2000 (“FOIA”), EU General Data Protection Regulation (GDPR) 2015, the Environmental Information Regulations 2004 (“EIR”), and public sector transparency policies apply to the British Council (together the “**Disclosure Obligations**”).

4.5 You should be aware of the British Council’s obligations and responsibilities under the Disclosure Obligations to disclose information held by the British Council. Information provided by you in connection with this Procurement Process, or with any contract that may be awarded as a result of this exercise, may therefore have to be disclosed by the British Council under the Disclosure Obligations, unless the British Council decides that one of the statutory exemptions under the FOIA or the EIR applies.

5 Proposal Validity

5.1 Your Proposal must remain open for acceptance by the British Council for a period of 60 days from the Response Deadline. A Proposal not valid for this period may be rejected by the British Council.

6 Payment and Invoicing

6.1 The British Council will pay correctly addressed and undisputed invoices within 30 days in accordance with the requirements of the Contract. Suppliers to the British Council must ensure comparable payment provisions apply to the payment of their sub-contractors and the sub-contractors of their sub-contractors. General requirements for an invoice for the British Council include:

- A description of the good/services supplied is included.
- The British Council Purchase Order number is included.
- It is sent electronically via email in PDF format to the requesting British Council manager.

7 Specification

The purpose and scope of this RFP and supporting documents is to explain in further detail the requirements of the British Council and the process for submitting a proposal in response to this RFP (“**Proposal**”). The overall proposal, to which the consultant will contribute will consist of:

- A 20-page final report (which will include analysis, case studies and a set of guidelines)
- An accompanying Intersectional Toolkit to support programming teams to integrate EDI into programming
- A PowerPoint deck to communicate findings and recommendations and participate in some dissemination events

The consultant hired for this role will specifically work on the following:

- The role of the consultant will be to work alongside other equality experts, namely the lead Gender Advisor and a global disability EDI consultant and colleagues from the British Council to provide a review of some of our key programmes in East Asia, some more detailed good practice case studies and some practical recommendations and guidelines for how we can improve our work in the areas of gender, disability, race/ethnicity and other areas as relevant.
- The position will work closely with the UK Gender Advisor and the Director of Society for South East Asia, who will be the primary points of contact for this work
- The consultant will also work in close collaboration with the other consultant experts commissioned to examine gender and disability
- The consultant will provide a snapshot of where the region is in terms of integrating anti-racism into programming and make recommendations on how to mainstream key elements into programming, culminating in the creation of a toolkit on how to mainstream intersectionality into programming that can be adapted. The consultant will be expected to work with the lead consultant to add in observations for anti-racism to ensure that this is strongly represented in the final document
- Some dissemination seminars to regional teams will also be expected, likely to be one on gender, one on disability and one on anti-racism. The consultant would lead on the session on anti-racism in the region
- The consultant would be expected to review the final outcomes of the report and mainstreaming toolkits and offer advice and guidance on how best to integrate themes of anti-racism and addressing neo-colonialism in our regional programming work.

In order to complete the works the consultant will be expected to:

- Review, understand and take note of the British council EDI guidelines tools and processes and bare these in mind when reviewing programme content
- Finalise methodology, approach and research questions in collaboration with British Council
- Undertake desk review of internal programme documents
- Conduct interviews with key staff and external stakeholders (including delivery partners and participants) across selected programmes, in coordination with other consultants to ensure that this process is as streamlined as possible
- Advise the lead consultant on anti-racism and decolonisation related content within a 20-page final report, an Intersectional Toolkit and a PowerPoint deck
- Participate in some dissemination events

Technical areas of expertise

- At least 5 years' experience on consultancy regarding Equality, Diversity and Inclusion (EDI) expertise, especially gender/disability/anti-racism and decolonisation
- Experience and understanding of critical race theory, intersectional reviews, the impact of colonialism and racism on the development experience
- Knowledge of different dynamics of racism that impact in East Asia and how these complements or differs from efforts such as Black Lives Matter
- Substantial working Experience of undertaking programme reviews
- Experience of working in East Asia – especially in China, Indonesia, Myanmar, Philippines or Viet Nam
- Prior knowledge of the British Council or working within the British government system (British Council, FCDO, other UK Non-Departmental Bodies, with other UK Ministries) is would be an advantage

Timeline

November and December 2021: Work Begins (interviews, desk reviews)

January 2022: Development of Case Studies, Report and Toolkit

February 2022: Review in region and final product/s for dissemination

Budget: 10 days

8 Mandatory Requirements / Constraints

8.1 As part of your Proposal, you must confirm that you meet the mandatory requirements / constraints, if any, as set out in the British Council's specification forming part of this RFP. Failure to comply with any mandatory requirements or constraints shall entitle the British Council to reject a Proposal.

You will be expected to produce a narrative and financial proposal for the consultancy, specifying your day rate and how you would achieve the outcomes stated above.

9 Key background documents

9.1 Further relevant background documents / information may be provided to potential suppliers as an Annex to this RFP and/or by way of the issue of additional documents / links to additional information / documents. Please view list of Annexes at the end of this document.

10 Timescales

10.1 Subject to any changes notified to potential suppliers by the British Council in accordance with the Proposal Conditions, the intended timescales applicable to this Procurement Process are:

Activity	Date / time
RFP Issued to bidding suppliers	Tue, 09 Nov, 21
Deadline for clarification questions (Clarification Deadline)	Tue, 16 Nov, 21
British Council to respond to clarification questions	Tue, 16 Nov, 21
Deadline for submission of Proposals by potential suppliers (Response Deadline), 17:00 local time	Fri, 19 Nov, 21
Final Decision	Mon, 22 Nov, 21
Contract concluded with winning supplier	Mon, 29 Nov, 21
Contract start date	Mon, 29 Nov, 21

11 Instructions for Responding

11.1 The documents that must be submitted to form your Proposal are listed at Part 2 (Submission Checklist) of Annex 2 (Supplier Proposal) to this RFP. All documents required as part of your Proposal should be submitted to michaelrobert.juadiong@britishcouncil.org.ph by the Response Deadline, as set out in the Timescales section of this RFP.

11.2 The following requirements should be complied with when submitting your Proposal in response to this RFP:

- Please ensure that you send your submission in good time to prevent issues with technology – late Proposals may be rejected by the British Council.
- Do not submit any additional supporting documentation with your Proposal except where specifically requested to do so. PDF, JPG, PPT, Word and Excel formats can be used for any additional supporting documentation (other formats should not be used without the prior written approval of the British Council).
- All attachments/supporting documentation should be provided separately to your main Proposal document, clearly labelled and cross-referenced to the Proposal as relevant.
- If you submit a generic policy / document you must indicate the page and paragraph reference that is relevant to a particular part of your Proposal.
- Unless otherwise stated as part of this RFP or its Annexes, all Proposals should be in the format of the relevant British Council requirement with your response to that requirement inserted underneath.
- Where supporting evidence is requested as ‘or equivalent’ you must demonstrate such equivalence as part of your Proposal.
- Any deliberate alteration of a British Council requirement as part of your Proposal will invalidate your Proposal to that requirement and for evaluation purposes you shall be deemed not to have responded to that particular requirement.
- Responses should be concise, unambiguous, and should directly address the requirement stated.

- Your Proposal to the RFP requirements and pricing will be incorporated into the Contract, as appropriate.

12 Clarification Requests

12.1 All clarification requests should be submitted to michaelrobert.juadiong@britishcouncil.org.ph by the Clarification Deadline, as set out in the Timescales section of this RFP. The British Council is under no obligation to respond to clarification requests and will respond if the question is appropriate and received before the Clarification Deadline.

12.2 Any clarification requests should clearly reference the appropriate paragraph in the RFP documentation and, to the extent possible, should be aggregated rather than sent individually.

12.3 The British Council reserves the right to issue any clarification request made by you, and the response, to all potential suppliers unless you expressly require it to be kept confidential at the time the request is made. If the British Council considers the contents of the request not to be confidential, it will inform you and you will have the opportunity to withdraw the clarification query prior to the British Council responding to all potential suppliers.

12.4 The British Council may at any time request further information from potential suppliers to verify or clarify any aspects of their Proposal or other information they may have provided. Should you not provide supplementary information or clarifications to the British Council by any deadline notified to you, your Proposal may be rejected in full and you may be disqualified from this Procurement Process.

13 Evaluation Criteria

13.1 You will have your Proposal evaluated as set out below:

Stage 1: Proposals will be checked to ensure that they have been completed correctly and all necessary information has been provided. Responses correctly completed with all relevant information being provided and all mandatory requirements as outlined in Section 8 met will proceed to Stage 2. Any Proposal not correctly completed in accordance with the requirements of this RFP and/or containing omissions may be rejected at this point. Where a Proposal is rejected at this point it will automatically be disqualified and will not be further evaluated.

Stage 2: If a bidder succeeds in passing Stages 1 of the evaluation, then it will have its Proposal evaluated in accordance with the evaluation methodology set out below.

13.2 Award Criteria – Responses from potential suppliers will be assessed to determine the most economically advantageous proposal using the following criteria and weightings and will be assessed entirely on your response submitted:

Criteria	Weighting
Quality	50%
Methodology and Approach	30%
Commercial	20%

13.3 Scoring Model – Proposals will be subject to an initial review at the start of Stage 2 of the evaluation process. Any Proposals not meeting mandatory requirements or constraints (if any) will be rejected in full at this point and will not be assessed or scored further. Proposals not so rejected will be scored by an evaluation panel appointed by the British Council for all criteria other than Commercial using the following scoring model:

Points	Interpretation
10	Excellent – Overall the response demonstrates that the bidder meets all areas of the requirement and provides all of the areas evidence requested in the level of detail requested. This, therefore, is a detailed excellent response that meets all aspects of the requirement leaving no ambiguity as to whether the bidder can meet the requirement.
7	Good – Overall the response demonstrates that the bidder meets all areas of the requirement and provides all of the areas of evidence requested, but contains some trivial omissions in relation to the level of detail requested in terms of either the response or the evidence. This, therefore, is a good response that meets all aspects of the requirement with only a trivial level ambiguity due the bidders failure to provide all information at the level of detail requested.
5	Adequate – Overall the response demonstrates that the bidder meets all areas of the requirement, but not all of the areas of evidence requested have been provided. This, therefore, is an adequate response, but with some limited ambiguity as to whether the bidder can meet the requirement due to the bidder’s failure to provide all of the evidence requested.
3	Poor – The response does not demonstrate that the bidder meets the requirement in one or more areas. This, therefore, is a poor response with significant ambiguity as to whether the bidder can meet the requirement due to the failure by the bidder to show that it meets one or more areas of the requirement.
0	Unacceptable – The response is non-compliant with the requirements of the RFP and/or no response has been provided.

13.4 Commercial Evaluation – Your “Overall Price” (as calculated in accordance with requirements of Annex 2 (Supplier Proposal) for the goods and/or services will be evaluated by the evaluation panel for the

purposes of the commercial evaluation, further information on this approach may be available in Annex 2. In the event that any prices are expressed as being subject to any pricing assumptions, qualifications or indexation not provided for by the British Council as part of the pricing approach, the British Council may reject the full Proposal at this point. The British Council may also reject any Proposal where the Overall Price for the goods and/or services is considered by the British Council to be abnormally low following the relevant processes set out under the procurement rules. A maximum offer score of 10 will be awarded to the Proposal offering the lowest "Overall Price". Other Proposals will be awarded a mark by application of the following formula: (Lowest Overall Price/Overall Price being evaluated) x 10 (rounded to two decimal places) = commercial score.

13.5 Moderation and application of weightings – The evaluation panel appointed for this Procurement Process will meet to agree and moderate scores for each award criteria. Final scores in terms of a percentage of the overall Proposal score will be obtained by applying the relevant weighting factors set out as part of the award criteria table above. The percentage scores for each award criteria will be amalgamated to give a percentage score out of 100.

13.6 The Winning Proposal(s) - The winning Proposal shall be the Proposal scoring the highest percentage score out of 100 when applying the above evaluation methodology, which is also supported by any required verification evidence (to include, without limitation, any updated information)] obtained by the Authority relating to any self-certification or other requirements referred to at any time in this Procurement Process.

List of Annexes forming part of this RFP (issued as separate documents):

Annex 1 – Terms and Conditions of Contract

Annex 2 – Supplier Proposal